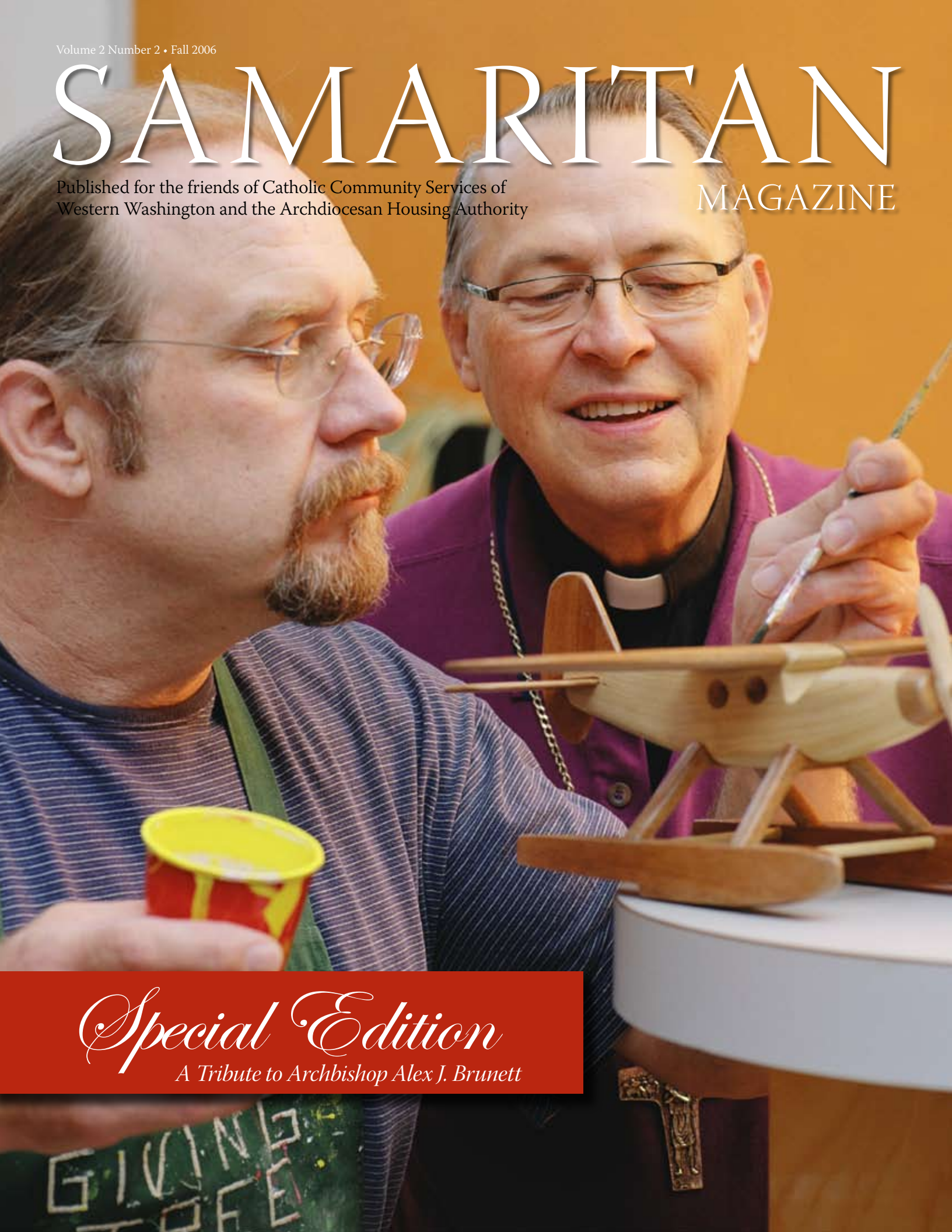


Volume 2 Number 2 • Fall 2006

# SAMARITAN

Published for the friends of Catholic Community Services of  
Western Washington and the Archdiocesan Housing Authority

MAGAZINE



*Special Edition*

*A Tribute to Archbishop Alex J. Brunett*

# SAMARITAN

SAMARITAN

Volume 2 Number 2 • Fall 2006

Samaritan is published by Catholic Community Services of Western Washington. Address all correspondence to the editor. Samaritan is distributed to friends of Catholic Community Services and the Archdiocesan Housing Authority. © 2006 Catholic Community Services of Western Washington.

*Offices:*

100 23rd Avenue South, Seattle, WA  
98144-2302  
Tel: (206) 328-5696 • Fax: (206) 328-5699  
Web site: www.ccsww.org

*Corporate Member:*

Most Reverend Alex J. Brunett, D.D., Ph.D.  
Archbishop of Seattle

*Episcopal Vicar for Catholic Charities:*

Very Rev. Kenneth Haydock

*Publisher:*

Michael L. Reichert

*Editor:*

Kay Lagreid

*Contributing Writer:*

Christine Dubois

*Photography:*

Mike Penney  
©PHOTOBYMIKE.COM

*Designer:*

Mathes Design

*Board of Trustees, CCS and AHA:*

Very Rev. Kenneth Haydock, Chairman  
Patrick J. Sursely  
Dennis O'Leary  
Michele Kopp, O.P.  
Michael Reichert (ex officio)  
Elizabeth Thomas  
Barbara Schamber, S.P.  
John Cunningham  
John Stoner  
James Hilger  
Dora Alcorta  
Diana Bader, O.P.  
Diane Christie

*Board of Trustees Development Committee:*

Very Rev. Kenneth Haydock  
Joe Abel  
Michelle Audino  
Patty Shepherd Barnes  
Richard Bray  
John Cunningham  
Sheryl Gudaitis  
Kay Lagreid  
Jim Murphy  
Rosemary Zilmer

Catholic Community Services is accredited by the Council on Accreditation for Children and Family Services.



A United Way Agency

## CONTENTS

3 **Letter from the Vicar**  
In gratitude for the vision, support and encouragement of Archbishop Alex J. Brunett

4 **Michael L. Reichert**  
An activist bishop who invites us to take risks

5 **A Catalytic Presence**  
Archbishop Alex J. Brunett's relationship with Christ and the church serves as the foundation for his commitment to the poor

10 **Ten Years of Growth**  
Tracking CCS/AHA over the last 10 years

12 **Involved in a Decade of Growth**  
Archbishop Alex J. Brunett is a leader who makes courageous decisions

18 **From the Archbishop**  
'I look forward to a future full of hope'

## ON THE COVER

Archbishop Alex J. Brunett of Seattle watches as Marty Jensen, a volunteer at The Giving Tree woodshop, paints a handcrafted seaplane. The Giving Tree, a program of the Archdiocesan Housing Authority, is located at 2008 Westlake Avenue in Seattle.



5 |



10 |



12 |



18 |

## CCS AND AHA MISSION STATEMENT

Catholic Community Services (CCS) is a faith-based and values-driven outreach of the Catholic Church in Western Washington. Under the leadership of Archbishop Brunett and the Board of Trustees, our staff and volunteers answer the Gospel call to loving and compassionate service with particular concern for the sanctity of human life from conception to natural death and for the dignity of every human person. The workers of CCS and AHA come from many faith traditions and actively respond to the call of the Catholic Church in Western Washington to serve those most in need.

### We believe...

- ... every child should grow up in a safe, loving and nurturing environment.
- ... the elderly should be able to live in security and dignity.
- ... healthy family life should be affirmed and supported in our communities.
- ... in compassion, love and respect for all people, especially the poor and most vulnerable.
- ... in joining with others to change the systems that oppress, discriminate or otherwise cause human suffering.
- ... employees and volunteers should work in an environment that offers respect, teamwork and excellence.
- ... in all these things for all people, whatever their color, whatever language they speak or however they worship.

# Archbishop Alex J. Brunett:

## In gratitude for his vision, support and encouragement

By Very Rev. Kenneth Haydock

This issue of Samaritan magazine is dedicated in gratitude to Archbishop Alex J. Brunett. Since his appointment as Archbishop of Seattle in October 1997, he has provided great leadership and support to Catholic Community Services of Western Washington and the Archdiocesan Housing Authority.

At the time of his appointment, Archbishop Brunett, then Bishop of the Diocese of Helena, traveled to Seattle to meet with church leaders and to become familiar with the needs of the archdiocese.

His upbringing and training helped him to assess the needs of the archdiocese, and to begin to develop ideas for the future.

Archbishop Brunett comes from a family of 14 children who grew up in the city of Detroit during the years of the Great Depression. He witnessed firsthand how the church assisted people in need.

After studies for the priesthood, Archbishop Brunett went on to the Pontifical Gregorian University in Rome, where he was ordained in July 1958. Returning to Detroit, he held a variety of positions and received a doctorate in theology, specializing in sacramental theology. He was one of the pioneers of the ecumenical movement in the Catholic Church. He served as an administrator at the provincial seminary in Plymouth, Mich., and was the pastor of St. Aidan Parish in Livonia, Mich., for 18 years. Cardinal Adam Maida later appointed him pastor of the National Shrine of the Little Flower Parish in Royal Oak, Mich.

In 1994, he was appointed Bishop of Helena, and was ordained a bishop there. Later, his fellow bishops elected him the chairman of the Committee on

Ecumenical and Interreligious Affairs of the U.S. Conference of Catholic Bishops.

When he came to the Archdiocese of Seattle, Archbishop Brunett was quick to assess its needs. Coming from a very large family in the Depression era, he was aware of the needs of the poor. With his background in ecumenism, he brought an openness in dealing with a variety of religious groups. With his theological training, he realized what the Church could do.

During his years in Western Washington, Archbishop Brunett has exercised insightful stewardship of CCS/AHA. He has also encouraged the development of a pastoral plan for Hispanic Catholics in Western Washington, and redeveloped the Palisades Retreat Center to include an educational center for ministerial training for the Archdiocese of Seattle.

Archbishop Brunett has encouraged CCS/AHA to address the needs of all people in Western Washington. Today, the organization serves some 65,000 people annually. CCS/AHA offers an extensive variety of programs and services that address needs for shelter, emergency services, food and nutrition, home care for elders and disabled persons, counseling, pregnancy support, and many others.

Under Archbishop Brunett's leadership, and with his encouragement, AHA has opened six affordable housing facilities for farm worker families, most recently Villa San Martin in Kelso. Other facilities for farm workers are in development in Woodland and Mount Vernon. AHA housing for other populations, such as low-income elders, families, pregnant and parenting women and people in recovery has also been opened. To ensure



*Very Rev. Kenneth Haydock is the Episcopal Vicar for Catholic Charities of the Archdiocese of Seattle, and the chair of the Board of Trustees of Catholic Community Services and the Archdiocesan Housing Authority.*

the financial stability of CCS/AHA, the Catholic Charities Foundation was established with a major bequest from the late Genevieve Albers.

Since his appointment as Archbishop of Seattle, Archbishop Brunett has provided stewardship of CCS/AHA that has encouraged and enabled extensive growth. The Board of Trustees, the leadership, and the staff of the organization are grateful for his vision, support and encouragement.

## An activist bishop who invites us to take risks

By Michael L. Reichert

In September of this year, Archbishop Alex J. Brunett blessed two new housing facilities owned and managed by the Archdiocesan Housing Authority. Villa San Martin in Kelso provides 25 one-to-four bedroom apartments for farm worker families; Kateri Court in Bellingham provides 40 studio and one-bedroom apartments for low-income couples, families, and individuals.

The Archbishop blessed the new homes and spoke of the importance of caring for the most vulnerable among us. It was another demonstration of the Archbishop's profound, personal commitment to the work of Catholic Community Services and the Archdiocesan Housing Authority.

In this issue of Samaritan magazine, CCS and AHA celebrate the accomplishments of the last 10 years under Archbishop Brunett's leadership in Western Washington.

In the last decade, CCS/AHA has continued to grow at an astounding rate. We've grown in the number of people we serve, the number of facilities we operate, the areas of need we address. All of that is a testimony to the Archbishop's courageous, compassionate response to the needs of the poor. He has a heartfelt compassion for poor people and a commitment to making wise use of the church's capacity to serve them.

Archbishop Brunett is an activist bishop. He wants to make things happen. He challenges us, and he invites us to take risks. He has pushed us to expand services for the rural poor. He has championed our efforts to increase housing for farm workers. He has encouraged us to be more active in fund-raising, so that we can serve more people.

One of the things I appreciate most about the Archbishop is his willingness to step forward and authorize us to be wise risk takers. And that takes courage on his part.

Each time we go to him with a new proposal, he asks tough questions and calls us to be responsible stewards. He's careful and wise in his counsel. Then he tells us to go ahead with our best plans.

Here in Western Washington, we have a stronger sense of identity with the diocesan church than is the case with many Catholic charities agencies around the country. That's been a good thing for us – and for the people we serve.

So on behalf of CCS and AHA, I'd like to say, *“Thanks, Archbishop Brunett, for your faithful support. We would not be where we are today without you.”*



*Michael L. Reichert, President and CEO, Catholic Community Services and the Archdiocesan Housing Authority.*



# A Catalytic Presence in Western Washington

Archbishop Alex J. Brunett's relationship with Christ and the Church serves as the foundation for his commitment to the poor

**Growing up in Michigan, Archbishop Alex J. Brunett saw the appalling living conditions of the migrant workers**

who came to the state to pick sugar beets. Years later, as the newly appointed Archbishop of Seattle, he visited the migrant camps in the Skagit Valley. It was, he says, an experience of *deja vu*.

“I was really kind of taken aback that there hadn’t been more done for migrant workers,” he recalls. “This is 50 years later. Nothing has improved. I said, ‘I can’t believe we’re talking about our care and love for the outcast in society and we have made no progress in that area.’”

Today, thanks to the Archbishop’s leadership and the hard work of dedicated staff at Catholic Community Services and the Archdiocesan Housing Authority, there has been progress in serving not only migrant farm workers, but all those in need in Western Washington.

In the last 10 years, AHA has built 1,165 new units of affordable housing, including 253 units for farm workers. Long-Term Care has grown from 2,000 clients to 10,000 clients served per year. Services have reached beyond cities into economically disadvantaged rural areas.

“We were able to take a balanced step forward,” the Archbishop says. “We filled in some areas that perhaps had not

been quite as strong and also continued to grow in our ability to serve those people in society who have no one else.”

Archbishop Brunett admits he can be “emotional” about the plight of the poor, in part because he himself grew up “on the edge of society.” His father worked full time as a plumber, but with 14 children to feed, the family had nothing to spare. His mother sewed the children’s clothes. Young Alex, the second oldest, went to school with holes in his shoes. He amused himself with his father’s silver dollar collection or playing “Duck on a Rock” with a tin can in the alley. “We created all our own games,” he recalls. “We had no choice.”

Yet, he says, his parents gave him an example of sacrifice and stewardship. The first check they wrote when his father was paid was always to the parish.

As a young priest, Father Brunett emphasized social outreach programs. His parish was the first in Detroit to sponsor a low-income family at Christmas and give them food and clothing. He started a parish garden and shared the harvest with needy families.

As Archbishop of Seattle, he has been committed to serving the poor through CCS. “I’m proud of the work of CCS,” he says. “We are the second largest provider of social services in the state. Nobody offers more or does more than we do.”

For pastors, that’s key, says Bishop Joseph J. Tyson, an auxiliary bishop of Seattle and a former south Seattle pastor.

“CCS provides services that



*(Above) Gerardo Mendoza and his wife, Alma Mendoza, residents of Villa San Martin, talk with Archbishop Brunett prior to the blessing of the housing for farm worker families in September.*

*(Previous page) Archbishop Alex J. Brunett talks with Gary Gosenberg, a resident of the St. Martin de Porres Shelter, located on the Seattle waterfront.*



*Crosses on the walls of a reflection room at the St. Martin de Porres Shelter honor the lives of shelter residents who have died.*



## CCS and AHA and the Trees of Western Washington

When it comes to measuring the accomplishments of Catholic Community Services and the Archdiocesan Housing Authority over the last decade, no single yardstick can be used.

Just as species of trees vary in their location, rate of growth, longevity and use, so, too, the service areas within the organization vary in the ways they serve the people of Western Washington.

On the following pages you will find a summary of each of the five service areas, along with a description of a tree found abundantly in the Pacific Northwest. The characteristics of the tree relate to the work of the service area described.

‘ I’m proud of the work of CCS and AHA. We are the second largest provider of social services in the state. Nobody offers more or does more than we do. ’

–Archbishop Alex. J. Brunett





*Archbishop Brunett blessed Villa San Martin in Kelso, AHA's newest housing for farm worker families, in September. Pictured with the Archbishop are Father Kenneth Haydock (right), Episcopal Vicar for Catholic Charities, and Emma Destromp, of Immaculate Heart of Mary Parish in Kelso.*

parishes need for their people but normally don't have the expertise to provide," he explains. "That's where the Archbishop is key. He sees what goes on in the parishes and the struggles that parishioners have and the kind of support a pastor would need in fulfilling the social mission of the church – and then provides those technical and expertise services."

The Archbishop's commitment to the poor "comes from a deep personal place," adds Bishop Tyson. "He knows, in a very substantial way, the centrality of the Church in extending the nourishment of Jesus Christ from the table of the Lord into the tables of families in need."

Bishop Eusebio Elizondo, Seattle's other auxiliary bishop, has seen the happy results of the Archbishop's emphasis on more housing for farm workers. "I've visited with the families living there," he says. "They are very, very happy and thankful to the Church for promoting this kind of effort."

"Archbishop Brunett has been very committed to helping

and supporting immigrants, documented or undocumented," he continues. "My own appointment as bishop was part of that support."

The Archbishop has also been an effective advocate for the poor. Once a year, he celebrates Mass in Olympia for Catholic legislators, staff, and lobbyists, then meets with the governor and other elected leaders.

Dominican Sister Sharon Park, executive director of the Washington State Catholic Conference, says the Archbishop's presence opens doors of access that aren't normally ajar. He's recognized as a leader and comes armed with facts and statistics from CCS and AHA staff.

"It's the time I get to see the Archbishop function in the role of putting our faith into practice in advocacy," says Sister Park. "He reminds legislators that it's our obligation to care for the poor. We don't demand things for ourselves, we ask for the poor and those in need in the State of Washington."



*Irene Ward (left), CCS executive vice president and chief of operations, describes Archbishop Brunett's support as key in enabling the organization to keep its energy level high. Pictured at right is Dominican Sister Sharon Park, executive director of the Washington State Catholic Conference.*

The Archbishop's leadership also reverberates through CCS and AHA. For the nearly 3,000 staff members, just knowing that they are supported at the highest levels of the archdiocese makes a huge difference, says Irene Ward, executive vice president and chief of operations.

"His support helps us keep the level of energy high in the organization," Ward notes. "When you look at what we've done over the last 10 years – we've been able to adapt and change, modify and grow, based on the needs of the communities we serve. I think a lot of that starts with the leadership, knowing that Archbishop Brunett is going to be challenging us to do those things and then supporting us as we do them. It has allowed us to have that freedom to respond."

Bishop George L. Thomas, who served as Auxiliary Bishop of Seattle under Archbishop Brunett before being appointed Bishop of Helena in March 2004, describes the Archbishop as a "catalytic presence in Western Washington."

The Archbishop, he notes, "has a very sophisticated understanding of poverty. He's concerned about spiritual poverty, he's concerned about societal poverty, and he's concerned about material poverty. And he's taken steps to address each one."

"The most important thing I'd say about him is that his relationship with Christ and the Church serves as the foundation for his commitment to the poor," says Bishop Thomas, who chaired the CCS and AHA Board of Trustees from 2000 to 2004, and from 1992 to 1998. "He will tell you in a hundred different ways that an encounter with Christ changes lives, beginning with his own."

One of the Archbishop's "unsung" gifts, he adds, is his empowerment of lay people. "The laity help transform society in the light of the Gospel. Archbishop Brunett knows that, and that's why you have this cadre of CCS people who do so well."

The Archbishop himself is quick to point out that the success of CCS and AHA in the last decade has been a team effort. "I want people to look back over the last 10 years and say, 'Look how much we did,' " he says. "Not 'Look how much he did,' but how much we did."

—Christine Dubois

## Family Centers

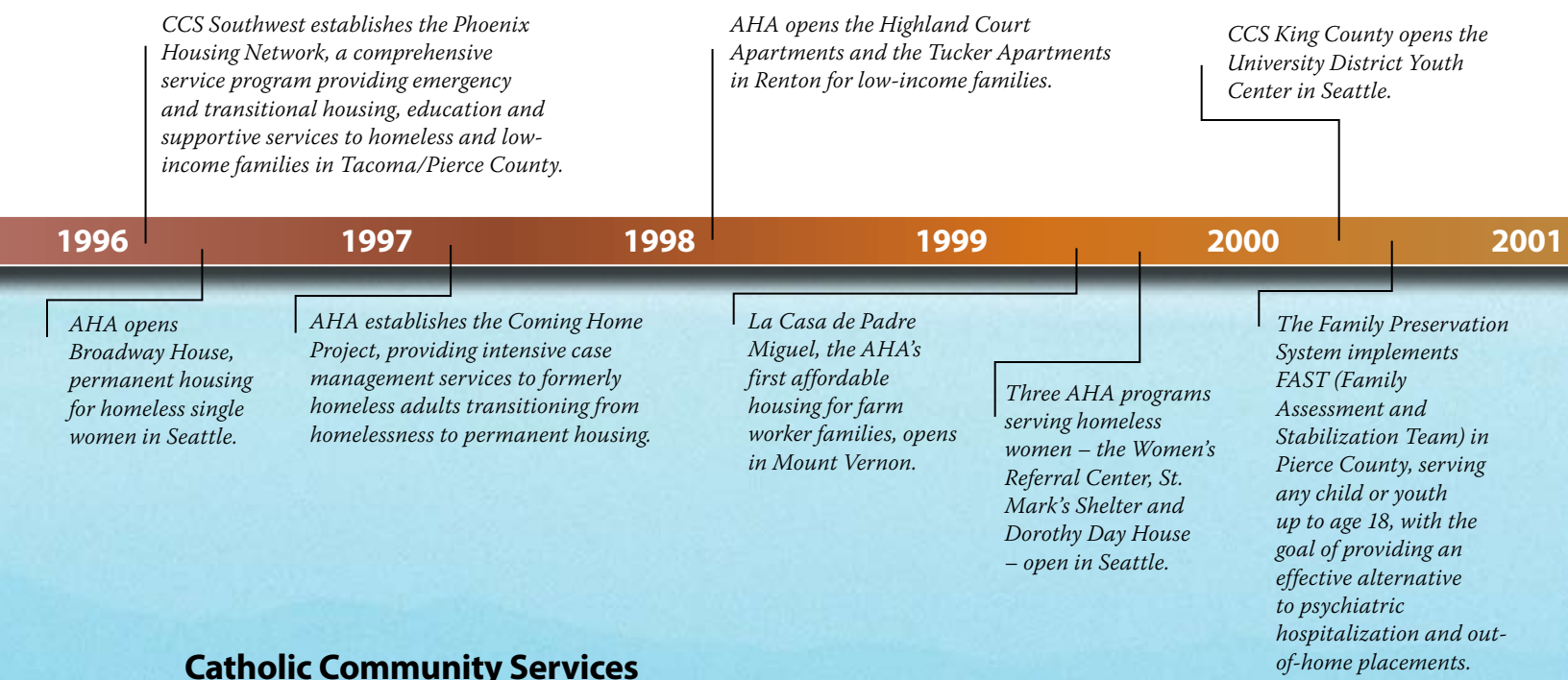
Catholic Community Services' 12 family centers across Western Washington tailor a unique approach to each family and individual that comes in need. Family center staff work to integrate all the services available in a community to nourish self-sufficiency and achieve wholeness and well-being for every member of the family.

Family centers provide an array of services, including counseling, case management, information and referral, emergency services, chemical dependency services, mental health services, family support services, child care, youth services, foster care, Volunteer Chore Services, and others.



### Maple Tree

*Planted for their beauty and shade-providing characteristics, maples are a favorite in towns and neighborhoods across the entire Northern Hemisphere. The maple's beautiful hardwood is used in a wide variety of ways, from floors and cabinetry to musical instruments.*



**Catholic Community Services  
and The Archdiocesan Housing Authority**

# Ten Years of Growth: The H

**Family Centers**

- Respond to the need for services for an increasing number of homeless and low-income families and individuals, particularly women.
- Establish new programs in housing, nutrition, chemical dependency treatment, immigration assistance, youth services, and other areas to address changing needs.
- Assume management of government programs, such as the Foster Grandparents Program.
- Collaborate with government agencies and community organizations to create and enhance programs and services.
- Partner with Catholic parishes to provide a variety of programs and services in local communities.

**Long-Term Care**

- Expands in-home care services for aging persons and those with disabilities to every county in Western Washington.
- Clients increase from 2,000 to more than 10,000 annually.
- Adds ancillary services, including nutrition programs, adult day care, and home health.
- In collaboration with CCS King County, assists African-American elders in accessing and receiving social and health services through ongoing case management, support and referrals.
- Creates and leads two advocacy groups for seniors that have worked closely with the Department of Social and Health Services and the state Legislature to effect change.
- Inaugurates an annual "Convening on Aging."

CCS King County opens two facilities for women: Katherine's House in Kent, providing transitional housing with supportive services for formerly incarcerated women; and Harrington House in Bellevue, transitional housing with supportive services for homeless pregnant and parenting adult women.

CCS Western Washington takes over the management of the statewide Foster Grandparents Program.

AHA Katrina Evacuee Services provides emergency assistance for more than 500 Hurricane Katrina evacuees arriving in Western Washington.

The CCS Chemical Dependency System Northwest is established.

2002

The Hospitality Kitchen, serving homeless and low-income persons, opens at the CCS Pierce County Family Center in Tacoma.

The Catholic Charities Foundation is established to further, promote, and support the work of Catholic Community Services and the Archdiocesan Housing Authority.

CCS Northwest establishes the Retired and Senior Volunteer Program (RSVP) of Snohomish County.

2003

Caring Place Child Care and Early Learning Center opens in Bremerton.

CCS King County and the CCS Long-Term Care System take over the management of the African-American Elders Program from the City of Seattle.

2004

CCS Southwest establishes the "Feed the Hungry" Program in Aberdeen, a hot meal program for homeless and low-income persons in the Grays Harbor area.

2005

The CCS Long-Term Care System establishes an adult day care program.

2006

CCS Southwest opens Benedict House in Bremerton, an emergency shelter and transitional residence for chronic and low-income homeless men.

# Highlights

## Family Preservation Services

- Expands services to seven Southwest Washington counties.
- Implements the Family Assessment and Stabilization Team (FAST) in response to needs expressed by the mental health and child welfare systems in Pierce County, with the goal of providing an effective alternative to psychiatric hospitalization and out-of-home placements.
- Develops a comprehensive family search and engagement process to connect youth with immediate and extended family members, with the goal of developing a permanent living arrangement with them.
- Provides training and technical assistance to social service and mental health organizations in more than a dozen states.

## The Archdiocesan Housing Authority

- More than doubles in size during the last decade, adding 1,165 housing units, including 253 units for farm worker families.
- Establishes shelter, housing and wellness programs to serve the increasing number of homeless women in Seattle.
- Provides emergency assistance and case management for more than 500 Hurricane Katrina evacuees arriving in Western Washington.
- Receives more than \$6 million from the Gates Foundation and the Gates Sound Families Initiative for capital and supportive services.
- Partners with government agencies and community providers to create model housing programs that are effective in addressing homelessness.
- Partners with Catholic parishes to provide shelter and other housing programs.

## Chemical Dependency System Northwest

- Established as a CCS service system in March 2006.
- Provides the full continuum of outpatient chemical dependency treatment services in Whatcom and Snohomish counties.
- Works in collaboration with Snohomish and Whatcom counties' youth and adult drug courts to provide outpatient CD treatment to drug court participants in both counties.
- Has developed pregnant and parenting women's outpatient CD treatment programs in Whatcom and Snohomish counties.
- Is a statewide leader in providing integrated chemical dependency treatment for people with mental illness.



# Involved

## in a Decade of Growth

When Archbishop Alex J. Brunett was installed as Archbishop of Seattle on Dec. 18, 1997, Catholic Community Services was in its 79th year, moving into the future, and actively planning the phenomenal growth that has become a reality during the last 10 years.

Michael L. Reichert, president of CCS and the Archdiocesan Housing Authority, describes the organization's growth as "an intentional, deliberate and focused response" to the discussions that took place during the organization's three-year Futures Process.

*(Above) Tiara Thomas, 6, who lives at Villa San Martin with her parents and two siblings, gives Archbishop Brunett a "high-five" as her mother, Cassandra Thomas, watches.*

## Long-Term Care

Among many things, the Futures Process unified the organization around ideas that would change our approach to providing services. These included the importance of providing individualized and tailored care, and a commitment to the concept of a strengths-based approach to client groups. “We recognized our clients as our neighbors, our friends, and our guests,” Reichert said. “They were not our product.”

Also emerging from the Futures Process was a commitment to organizational change and a new style of management, and the creation of systems – including Long-Term Care and the Family Preservation System – that would extend much-needed services throughout Western Washington.

Another hallmark of the Futures Process was our enhanced quality improvement process. As a result, the organization was accredited by the Council on Accreditation, the national accrediting body for social service agencies. CCS continues to be re-accredited.

At the conclusion of the Futures Process, seven key action steps pointed the way to the organization’s continued growth, while at the same time ensuring that CCS remain faithful to its mission as a Catholic agency rooted in Catholic social teaching. Those steps included:

- The implementation of an organization-wide Mission Integration Program.
- The establishment of a Professional Development Program for staff.
- The development of an inclusive environment and services throughout the organization.
- The establishment of a system of community-based family centers throughout Western Washington.
- The development of a CCS Long-Term Care System.
- The creation of a Special Ministries System within the Archdiocesan Housing Authority that would unify programs that work with homeless persons and special populations.
- The establishment of a CCS Internal Management Team.

When the action steps were announced, Reichert emphasized that the organization’s mission would remain the same.

“Unchanged is who we are,” he wrote in the CCS Futures Report. “Our history is one of caring, credibility and responsiveness. In the spirit of Christ’s gentle, compassionate love, we will strive to be a welcoming, loving, and hope-filled provider of exceptional services to those who come to us for assistance, especially the poor and most vulnerable. We are united with those we serve in working to build healthier families and communities across Western Washington.”

### 1996-2006: A Decade of Expansion and Growth

The foresight of the Futures Process, along with the organization’s commitment to the key insights and action steps that emerged from it, and the arrival of Archbishop Brunett, prepared CCS/AHA for a decade of expansion and growth that has been creative and multifaceted. Throughout Western Washington, in urban and rural communities, that growth includes affordable and transitional housing; a range of services for homeless and low-income individuals and families; in-home care for elders and persons with disabilities; family strengthening services; child care and early learning centers; counseling and mental health services; services for at-risk youth; chemical dependency services – and much more.

CCS provides non-medical assistance to aging persons and those with disabilities living in their homes – in every county in Western Washington. Homecare workers do everything from housework, such as the grocery shopping, the laundry and dishes, to personal care such as dressing, bathing, and help transferring from the bed. Care may be just a few hours a day, or around the clock. For all income levels, CCS brings affordable, personal care every day, sustaining those who are served with dignity – in the home they cherish.

CCS also provides a congregate meal program and a home-delivered meal program for senior adults in Pierce County.

In collaboration with the African-American Elders Program, the Long-Term Care System assists African-American elders in accessing and receiving social and health services through ongoing case management, support and referrals.



#### Western Hemlock

*Western Hemlock is native to the West Coast, and is the state tree of Washington. It is the signature of a climax forest and is the longest-lived species, with trees more than 1,200 years old known.*



As CCS/AHA has grown, the organization’s leadership, staff, volunteers and other supporters have collaborated with government agencies, community organizations, the Archdiocese of Seattle, the Washington State Catholic Conference and Catholic parishes to enhance existing programs and services, and develop new ones.

The timeline accompanying this report identifies only 20 of the many CCS and AHA initiatives that have been developed over the last 10 years. Many of those initiatives address new needs, and serve particularly vulnerable populations. Oftentimes, facilities have been built, acquired and renovated to house programs as they have grown.

At opposite ends of the timeline, the Tacoma-based Phoenix Housing Network (PHN) and Chemical Dependency System Northwest are examples of programs that started small, and expanded quickly.

Established in 1996, PHN “began as a creative collaboration of churches to meet the needs of a few homeless families,” said Denny Hunthausen, the Tacoma-based agency director of CCS Southwest. Over the last decade, PHN “has grown into a comprehensive service program that provides emergency and transitional housing, as well as education and supportive services, to more than 100 homeless or low-income families in Tacoma/Pierce County each year,” he said. PHN, which resides in the former St. Ann School building in Tacoma, has increased services to homeless individuals and families, including counseling, financial/banking classes, parenting education, and the Suited for Success program that offers life skills classes for low-income women entering the workforce.

In Whatcom and Snohomish counties, outpatient chemical dependency treatment programs for adults and youth have grown rapidly with CCS’s acquisition in 2004 of a large local outpatient chemical dependency treatment provider and a large local treatment agency. Chemical Dependency System Northwest was established in March 2006.

“We have the ability to respond to community needs as they

arise,” said Will Rice, system director. “Our ability to attract staff that are creative in their approaches to the treatment of chemical dependency has led CCS Recovery Centers to be known statewide as a leader in treatment.”

In King County, providing housing and case management for a rapidly increasing number of homeless families has been “a significant area of growth” for the three King County family centers during the last decade, said Josephine Tamayo Murray, CCS King County agency director. It was in 1999 that the agency began providing case management services at the Spruce Park Apartments in Seattle for formerly homeless families.

### Archbishop Brunett: A Leader Who Makes Courageous Decisions

That growth – and much more – has been invited, encouraged and supported by Archbishop Brunett, a spiritual leader with a personal commitment to serving the poor and most vulnerable in Western Washington through Catholic Community Services and the Archdiocesan Housing Authority. As the official social service agency of the Catholic Church in Western Washington, the organization’s outreach is faith-based and values driven, and its mission rooted in Catholic social teaching.

“Archbishop Brunett is a leader who makes courageous decisions,” Reichert said. “He knows well the Church’s capacity to take action in local communities through CCS/AHA, for example, by stepping forward to address the cataclysmic reality of homelessness in the farm worker community. He insists that CCS/AHA be out in the field, where the Church can serve communities that are underserved.”

Since 1996, the Archdiocesan Housing Authority has built 253 units of housing for farm worker families in five Western Washington cities, including Mount Vernon, Sedro Woolley, Woodland, Centralia and Kelso. Two additional housing facilities for farm worker families are in development.

Archbishop Brunett’s leadership has also included the



*(Left) The Phoenix Housing Network provides supportive services to more than 100 homeless or low-income families in Tacoma/Pierce County each year.*

*(Center) Xiau Fu (left) and LiChuan Wu, participants in the Foster Grandparents Program, work with children at the Martin Luther King Day Home Center in Seattle. The children are (from top) Antwan Brown, Ruby Daly (background), Theodore Watkins, Tanner Lynch and Liliana Mayorguin.*

*(This page) Shelley Dooley, program manager at the Dorothy Day House in Seattle, greets resident Evane Harris and her dog, Sammy.*

appointment in 2000 of former Auxiliary Bishop George L. Thomas of Seattle as chairman of the CCS and AHA Board of Trustees, a position he held until his appointment as Bishop of Helena, Mont., on May 3, 2004. Bishop Thomas also served as chairman of the board from 1992 to 1998.

With Bishop Thomas's appointment to Helena, Archbishop Brunett named Rev. Kenneth Haydock, pastor of Holy Rosary Parish in Edmonds, as board chairman. In 2005, the Archbishop appointed Father Haydock as archdiocesan Episcopal Vicar for Catholic Charities. In that position, Father Haydock provides leadership to the CCS and AHA Board of Trustees and executive staff of the organization, and represents the Archbishop on matters pertaining to the oversight of the organization.

In 2002, with Archbishop Brunett's encouragement, the Catholic Charities Foundation was established to further, promote, and support the work of Catholic Community Services of Western Washington and the Archdiocesan Housing Authority.

## Many 'Spikes' on the Growth Chart

For many years, CCS/AHA has been the largest local private provider of assistance to poor and vulnerable people in the State of Washington. Second in size only to the state itself, CCS/AHA served 64,880 unduplicated clients during 2005, providing services to individuals regardless of their religion, gender, race, creed, ethnic origin, marital status, sexual orientation, age, disability, Vietnam-era veteran status, or political ideology.

Over the last decade, there have been many "spikes" on the CCS/AHA growth chart. Of special note:

Between 1995 and 2005, the organization's combined operating budget (CCS and AHA) has increased by 66 percent – from \$47.8 million to \$79.9 million. Total assets have increased by 76 percent – from \$25.8 million to \$63.1 million.

The total amount of contributed dollars that CCS and AHA have received over the last decade has increased significantly – from \$6 million in 1995, to \$11.5 million in 2005. These totals do not include government funding.

The Archdiocesan Housing Authority has more than doubled in size since 1996, adding 1,165 housing units. AHA has also built housing that serves specific populations. In Seattle, Katharine's Place is home to many formerly homeless and immigrant families, and Traugott Terrace provides a clean and sober housing program that is connected with the Matt Talbot Center's recovery program for homeless persons.

The number of clients served annually by the CCS Long-Term Care System has increased from 2,000 to 10,000. Long-Term Care has also expanded its services to every county in Western Washington, and has added several ancillary services, including

## Family Preservation Services

The Family Preservation System provides an array of mental health and social services to children and their families centered around one predominant belief: children need their families and families need their children. Whenever possible, children should grow up within their own families or extended families, and in their own communities.

If separation from a parent is unavoidable, Family Preservation staff continue to work toward preserving the family relationship, and whenever possible, continue to focus efforts on reunification. Services are based on wraparound values and guiding principles that are strengths-based, family-oriented, and tailored to the unique needs of the child and family members.



### Cherry Tree

*Most sweet cherries intended for fresh use are grown in California and Washington. Besides being planted for their beautiful flower displays in the spring, cherries have been shown to provide health benefits. They contain anthocyanins, which reduce pain and inflammation and are also potent antioxidants.*



*Jennifer Johnson and her daughter, Jada Johnson, are pictured at Katharine's Place in Seattle following the blessing of the housing last year.*

nutrition and adult day care programs.

Services for homeless women have been the most significant area of growth for AHA Special Ministries over the past decade, said Bill Hallerman, system director. Since 1996, AHA has established two permanent housing programs for women, two shelter and referral programs, and the Women's Wellness Center, all located in Seattle. CCS family centers have established programs that address women's needs for housing, and a variety of supportive services.

The Family Preservation System has developed new mental health services for youth and families in crisis, including a comprehensive family search and engagement process. It has expanded its services to seven Western Washington counties, and has provided training and technical assistance to social service and mental health organizations in more than a dozen states. "We believe children and youth should remain in their own homes with their families, rather than being placed in restrictive and unnatural settings when their needs become intense or complex," said Mary Stone-Smith, system director.

When Hurricane Katrina struck the U.S. Gulf Coast in 2005, AHA combined its model of refugee resettlement with the geographic spread of CCS family center services to provide emergency assistance and case management for more than 500 Hurricane Katrina evacuees that arrived in Western Washington.

In Bellevue, Tacoma, Olympia and Aberdeen, family centers have inaugurated meal programs that serve homeless and low-income persons in the local community.

Over the last decade, CCS child care and early learning centers have focused on providing services to special needs children and families. The St. Mike's Tikes Child Care and Early Learning Center in Olympia has become a primary participant in a community effort to provide respite care for families in crisis.

## Collaboration Has Enhanced Growth

Another significant area of growth for both CCS and AHA has been collaboration with government agencies, community providers and organizations, and Catholic parishes to create, support and enhance programs and services.

During the last decade, CCS has taken over the management of government programs, including the statewide Foster Grandparents Program (2003) and the African-American Elders Program (2004), a program of the City of Seattle.

As the City of Seattle and King County have committed resources to a Ten-Year Plan to End Homelessness, "AHA has become an important partner with them to create model housing programs that are effective in addressing the issue of homelessness," said John Hickman, AHA director of finance and operations. AHA has received more than \$6 million from the Gates Foundation and the Gates Sound Families Initiative for capital and supportive services.

For the Long-Term Care System, "Legislative advocacy is important in maintaining Long-Term Care services," said Peter Nazzal, system director. "CCS has created and led two advocacy groups for seniors that have worked closely with the Department of Social and Health Services and the state Legislature to effect positive legislative changes."

For Chemical Dependency System Northwest, collaboration with the publicly-funded mental health system has increased dramatically, according to system director Will Rice. "We have been an advocate for integrated and collaborative mental health and chemical dependency treatment for many years," he said. "Washington State has embraced the idea of cross-system collaboration, and we are seen as a leader in this area."

CCS Southwest collaborated with all levels of government and many community organizations to develop Benedict House in Bremerton and Drexel House in Olympia, said CCS Southwest's Denny Hunthausen. Benedict House, which opened this year, is an emergency shelter and transitional residence for chronic and low-income homeless men. Drexel House, scheduled to open in early 2007, will provide a continuum of CCS supportive housing serving chronically homeless and disabled men and women in Thurston County.

Collaboration among providers of mental health and other social services to better serve clients has been important for the Snohomish Family Center in Everett, said Tom MacIntyre, CCS Northwest agency director.

MacIntyre cited an initially unsuccessful grant application to support CCS feeding programs. "The next year we went to the same granting source with two other agencies and each received \$50,000 from our joint effort of provision of services," he said. "The grantor was very supportive of the collaborative manner in which we were operating."

## Catholic Parishes: Partners in Service

During the last decade, CCS and AHA have partnered with Catholic parishes in a variety of ways.

Several parishes provide permanent space for CCS programs and services. In Aberdeen, St. Mary Parish houses the Grays Harbor Family Center and partners with CCS to provide a hot meal program at the parish for persons in need in the local community. In Olympia, the St. Mike's Tikes Child Care and Early Learning Center is located on the grounds of St. Michael Parish.

Several parishes provide space for CCS parish-based counseling, while others provide ongoing financial support for counseling. Some parishes provide space for temporary shelters, and work with CCS/AHA to advocate for shelter funding.

In the Skagit Valley, AHA has partnered with parishes to build housing for farm worker families, and CCS and AHA work closely with the parishes to help immigrants with documentation and other needs.

In many cases, CCS and parishes partner on specific programs. In Seattle, St. James Cathedral and St. Joseph parishes have started parish pregnancy support programs in partnership with CCS. In Olympia, Volunteer Chore Services has an ongoing partnership with the Life Teen group at St. Michael Parish.

For almost 12 years, St. Elizabeth Ann Seton Parish in Bothell and CCS have enjoyed a close partnership, resulting in Seton House, a CCS home for homeless pregnant and parenting women located on the parish grounds.

In Bellingham, Assumption Parish works closely with the CCS Hope House, located at the parish. "Hope House is our poster child for working closely with a parish," said Tom MacIntyre, of CCS Northwest. "CCS manages the program, and the parish has a real sense of ownership and responsibility for it." The parish also provides monthly financial support.

Throughout Western Washington, the number of parishes that participate in the annual "CCS Week" educational and fund-raising campaign in December increased from 112 in 1996 to 148 in 2005. Monies contributed by parishioners have more than doubled during that time, totaling \$791,714 in 2005.

The CCS Recovery Centers provide a full continuum of outpatient chemical dependency treatment services in King, Snohomish, and Whatcom counties. CCS provides treatment to youth, adults, and their families.

The CCS Recovery Centers are a safe, nurturing, and enriching environment where all are treated with dignity and respect, and where clients and their families become empowered to make healthy changes to stop the destruction of alcoholism and other drug dependencies.

CCS emphasizes a broad range of approaches to the treatment of alcoholism and other drug dependencies, striving to serve those most in need. The philosophy of CCS Recovery Centers is that treatment is most effective when it is "family-centered."



### Western Red Cedar

*Native to the Northwest, these giants grow from tiny cones. Some of the tribes of the Northwest coast refer to themselves as "people of the red cedar" because of their extensive use of the tree for everything from basic materials to medicines. Red cedar was used in various ways to treat colds, rheumatism, stomach pain, skin irritation, lung ailments, and served as an effective wound dressing.*

## CCS AND AHA SUMMARY OF STATISTICS: 2005

Employees.....	2,941	Child Care Centers.....	7
Volunteers.....	9,524	Children Receiving Child Care.....	701
Combined Operating Budget.....	\$78,865,743	Hours of Long-Term Care Service Provided.....	1.6 million
<b>Service Statistics*</b>			
Total Clients Served.....	64,880	Clients Receiving Foster Care Services.....	930
Family Centers.....	12	Clients Receiving Counseling and Mental Health Services.....	9,714
Shelters.....	21	Clients Receiving Adoption or Adoption-related Services.....	208
*Shelter Nights Provided.....	185,793	Clients Receiving Addiction Services.....	2,285
Transitional Housing Programs.....	14	Clients Receiving Refugee Services.....	334
Permanent Housing Units.....	1,695	Clients Receiving Immigration Services.....	531
Farm Worker Housing Units.....	171	Meals Prepared and Served.....	1,190,357
Senior Housing Units.....	430		
Maternity Homes.....	3		
Clients Receiving Pregnancy Services.....	602		

\*Some of these numbers have been rounded to the nearest thousand.



Jack Cagey and his son, Raymond Cagey, of the Lummi Nation, talk with Archbishop Brunett prior to the blessing of the Kateri Court Apartments in Bellingham in September.



Archbishop Brunett honored Jim and Norma Murphy, members of Holy Rosary Parish in Edmonds, with the 2004 Archbishop Alex J. Brunett Outstanding Benefactor Award for their generosity to CCS and AHA.



Archbishop Brunett enjoys participating in golf tournaments that benefit CCS and AHA programs.

## It's the People that Empower the Agency

The growth of CCS/AHA over the last decade can be measured numerically, but the growth that is most often talked about by leadership and staff is the growth of the people who are served, and the lives that are changed because of the creativity, competence and commitment of CCS/AHA staff and volunteers.

For farm worker families, homeless and hungry people, frail elders, single pregnant and parenting women, infants and children, at-risk youth, individuals displaced by Hurricane Katrina, people struggling with addictions, and many others, the work of CCS and AHA staff over the last decade has made a real difference.

"I do believe it's the people – from Archbishop Brunett and his courageous decision-making, to the commitment of our service providers to care for folks in new and better ways – that empower, lift and carry the agency," Reichert said.

For 35 staff throughout the organization, the commitment to bring their gifts, talents and compassion to their work has been long-term – 20 years or more. "That has contributed greatly to the growth of CCS/AHA over the last decade, and before that," Reichert said.

## Why Work for CCS/AHA?

"Safe and decent housing is crucial for persons to live in dignity," said AHA's John Hickman. "I feel that my work at AHA responds to the call of the Gospel to serve those who have great needs and thirst for justice. I regard my work as my response to God's call for me to use my gifts to bring about the Kingdom, as Jesus proclaimed it 2,000 years ago."

"My work is mission-based, with clear values and flexibility to address a holistic treatment approach that includes spirituality and faith," said Josephine Tamayo Murray, of CCS King County.

Tom MacIntyre, of CCS Northwest, said: "During almost all of my working life, I have been employed by agencies or institutions connected to the Catholic Church. I have many years of Catholic education, including graduate school with the Jesuits. I have always been attracted to the social teachings and mission of the Catholic Church. Opportunities to advocate for policy changes based on justice, not simply providing works of charity, are very rewarding and enriching."

"There are far too many positive aspects to list," said Mary Stone-Smith, of Family Preservation Services. "But most importantly, it is about working with leaders who will support our system and our staff in doing what is right and what is just, for the children and families we serve, even when it may be far easier to travel down a more conventional path."

And for Will Rice, of Chemical Dependency System Northwest: "The mission statement of CCS to provide for those most in need meets my own mission to help those most in need. In the addiction recovery field it is known that recovery is a step-by-step journey toward an awakening of the spirit. Recovery is to come to a place that is not self-centered but God-centered. Being a part of CCS/AHA as a faith-based provider of social services provides us with the foundation on which to help others begin the spiritual journey of recovery."

## Focused Growth Attracts Support

An important outcome of the last decade has been the support that the organization's growth has attracted.

"Our strategy and Archbishop Brunett's requirements have compelled us to become more specialized, more able, more focused and more deliberate about who we serve and how we serve them," Reichert said. "The more specific you are about what it is you're trying to do – for example, to address the needs of homeless, drug-addicted mothers in Seattle, or the needs of farm worker families in the Skagit Valley – the more likely you are to get people to support you, and that creates size."

The leadership and support of Archbishop Brunett have been key in enabling the growth and expansion of the social service outreach ministries of the Catholic Church in Western Washington through CCS and AHA over the past decade, Reichert said. He cites the focus on very vulnerable communities and the construction of affordable housing for homeless families as two of many indicators of that support.

Ten years into the Archbishop's tenure, the agency has been further enabled to solidify its identity and its mission and to implement strategic change to provide help and create hope in the lives of tens of thousands of people in need across Western Washington.

—Kay Lagreid

### 'I look forward to a future full of hope'



Archbishop Alex J. Brunett

As I enter my 10th year as Archbishop of Seattle, it is natural to look back. Calling to mind the years since my installation in 1997 inevitably leads me to reflect on the love and generosity of the Catholic people in Western Washington that I have been so privileged to serve.

I think especially of the manifestations of charity by individuals who support their belief with their time, talent and treasure. I think of the pastors and parishioners in large parishes who support the needs of parishes lacking in resources. I think of the individuals who give so generously from the gifts God has given them to assist the sick, the homeless and the homebound. I think of the leaders of CCS and AHA, including Father Kenneth

Haydock, the Board of Trustees and Michael Reichert, and the agency's staff and volunteers. I express my heartfelt gratitude to each and every one of them for their commitment to the mission and ministry of the organization.

It is impossible to list all the acts of charity that have given witness to our faith and meaning to our boast in Christ over the past decade. But it is significant to consider some of the acts of charity by Catholic Community Services of Western Washington and the Archdiocesan Housing Authority during that time period. For example, AHA has built 1,165 new units of affordable housing; 253 of those units provide homes for farm worker families. The number of clients served annually by the CCS Long-Term Care System has increased from 2,000 to 10,000.

For the people of our local church this is more than a tote sheet or laundry list. It is what it means for us to be Catholic. It is the way in which we carry our eucharistic faith into a world that is suffering, where people on the brink of despair need the consolation of helping hands and the compassion of loving hearts.

That is why I am inclined to look forward rather than back. Many would say that the years of the past decade have been difficult and disconcerting. Viewed through the lens of stewardship, however, I can only look forward to a future full of hope.

Ours is a future instructed by the Eucharist, where charity will be expressed as an integral part of our identity as Catholics. It is a future where trust in God's goodness and faith in his presence will continue to animate our faith and send us forth to serve God and each other.

In this, the 10th year of my service to the people of God in the Archdiocese of Seattle, I celebrate with thanks their charity toward those in need and look to the future with hope, confidence and trust that their light will not dim but burn brighter in the years ahead.

## The Archdiocesan Housing Authority

AHA provides a continuum of care for homeless and low-income persons throughout Western Washington.

Twenty-six shelter, day center, and transitional housing programs offer a warm, safe refuge from the streets, providing homeless men, women and children with a place to bathe, launder clothes, and receive medical attention, alcohol and drug treatment, and job counseling.

AHA offers more than 1,900 affordable permanent housing units in 35 programs, serving single persons, families, seniors, and persons with special physical and mental needs. More than three-fourths of AHA housing programs have support services to assist low-income persons be successful at staying in decent, affordable housing.

Each year, the AHA Refugee Assistance Program welcomes families from around the world, offering a range of programs and services for adults and youth.



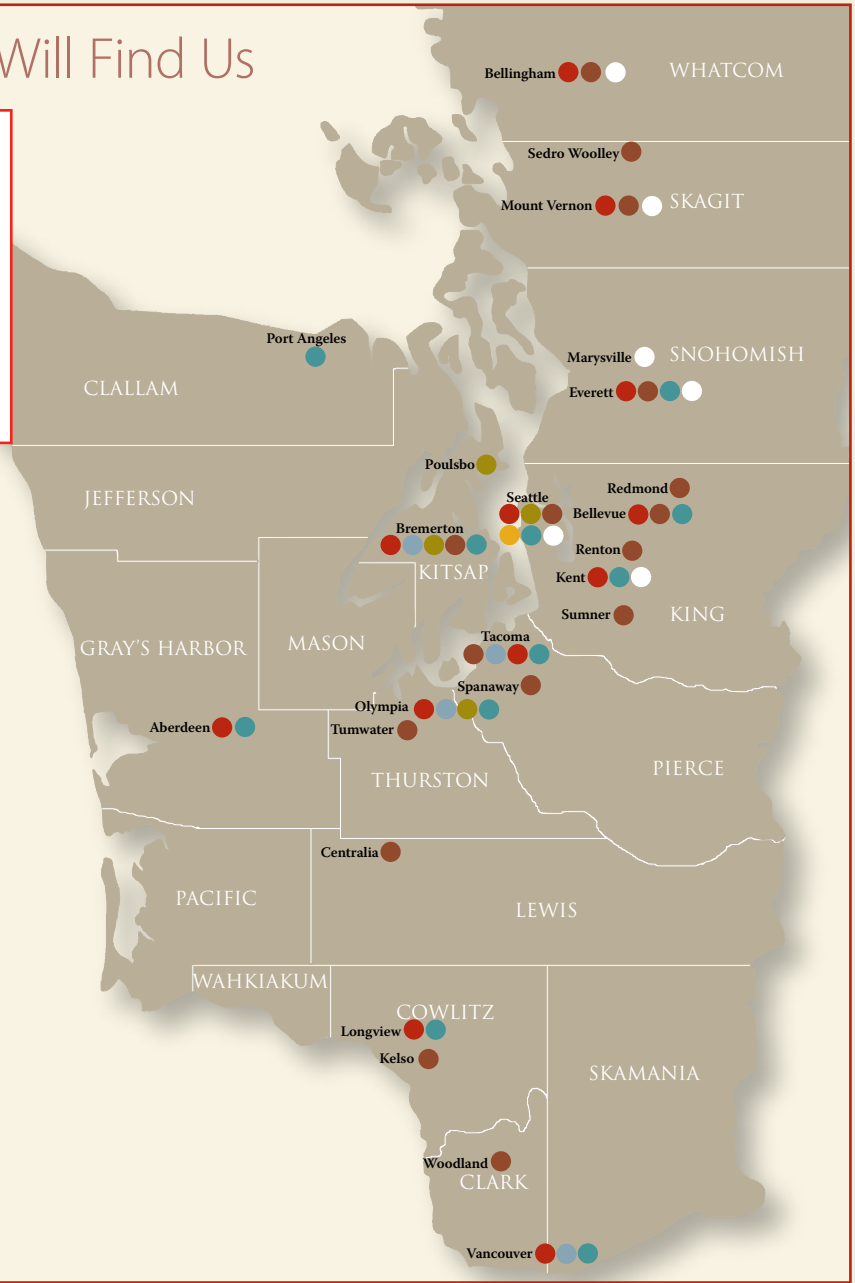
### Douglas Fir

*Used extensively in home building, Douglas Fir grows abundantly in the Pacific Northwest. A Native American myth explains that each of the cone's three-ended bracts are a tail and two tiny legs of the mice who hid inside the scales of the cone, which was kind enough to be the enduring sanctuary for them during forest fires.*



# Where You Will Find Us

- Family Center
- Long Term Care Services (available in every county)
- Family Preservation
- Child Care Center
- AHA Housing
- AHA Special Ministries
- Volunteer Chore Services
- Addiction Treatment and Recovery Services



Catholic Community Services of Western Washington serves as the official social service agency outreach of the Catholic Church in Western Washington. It includes 12 family centers located throughout Western Washington, a Long-Term Care System, Family Preservation System, Chemical Dependency System Northwest, and the Archdiocesan Housing Authority. CCS/AHA annually serves tens of thousands of people through more than 70 programs, including affordable housing, emergency shelter/ services, counseling, home care for elders and the disabled, Volunteer Chore Services, youth services, family support, life skills/parenting education, adoption, foster care, child care, pregnancy support, food programs, addiction treatment and recovery services, literacy, job and career counseling, and mental health services.



100 23rd Avenue South  
Seattle, WA 98144-2302

NON PROFIT ORG  
US POSTAGE  
**PAID**  
CATHOLIC COMMUNITY  
SERVICES OF WESTERN  
WASHINGTON

CHANGE SERVICE REQUESTED